

Strategic Risk Register Movement Log

Report date	12/02/2021
Prepared by	Sheridan Osbourne
Prepared for	ETM 15/02/2021

Rating
15 to 25 Extreme
8 to 12 - High
4 to 6 - Moderate
1 to 3 - Low

NEW RISKS TO STRATEGIC RISK REGISTER										
ID	Date of entry	Care Group/ Corporate Office	Description	Risk lead	Rating (initial)	Summary of mitigation	Target date for mitigation completion	Action plan lead	Current Rating	Rating (Residual)
3627	10/02/2021	Estates and Facilities	If the Trust does not invest significant capital resources to reduce the identified backlog maintenance and critical infrastructure risk of its estate, significant business continuity impact due to failure of estates infrastructure / engineering systems / building fabric will be experienced. The Trust has identified backlog maintenance and critical risk remedial works calculated at £65m of net cost and circa £90m gross (excluding associated asbestos abatement estimated at a further £30m). Due to the limited financial capital allocations available to the Trust to support the associated risk prioritised remedial work plan, the Trust is unable to significantly reduce the business continuity risk associated with failure of the estate and its engineering system and catch up with the expedient life expiry of the estate.	Holloway, Mark	20	<ul style="list-style-type: none"> •Submission of SOC to NHSE/I to seek capital funding for new development. •Enhanced investment into Backlog Maintenance Programmes of Work to reduce Critical Infrastructure Risk (CIR) •Seek additional NHSE/I capital funding resources 	31/05/2021	Threlkeld, Iain	20	8

STRATEGIC RISKS THAT HAVE CHANGED IN SCORE										
ID	Date of entry	Care Group/ Corporate Office	Description	Risk lead	Rating (initial)	Summary of mitigation	Target date for mitigation completion	Action plan lead	Current Rating	Previous Rating
3380	10/04/2019	Chief Nurse	There is a risk that patients with a mental health diagnosis may not be treated appropriately due to a lack in staff knowledge/awareness and provision of expert clinical advice (mental health)	Dawber, Karen	12	JANUARY 2021 WE ARE SEEING INCREASING NUMBERS OF VERY UNWELL PATIENTS REQUIRING SPECIALIST INPUT AND SUPPORT. LINKS ARE IN PLACE WITH MENTAL HEALTH PROVIDER BUT THESE ARE NOT CONSISTENT IN APPLICATION. MENTAL HEALTH PRACTITIONER NOW IN POST. RESTRAINT TRAINING REVIEWED AND ACTIONS PUT IN PLACE TO LOOK AT ADDITIONAL INFRASTRUCTURE TO SUPPORT AND DEESALATE. RISK LIKELIHOOD ESCALATED DUE TO INCREASING NUMBERS OF PATIENTS AND SEVERITY OF ILL HEALTH PLAN TO REVIEW CLINICAL SUPPORT TO RAPID RESPONSE IF PATIENT REQUIRES RESTRAINT	31/03/2021	Turner, Sarah	20	16
3531	19/02/2020	Planned Care Group	There is a risk that due to our above average still birth rate, reduced 1 to 1 care in labour rate and a CQC rating of Requires Improvement that members of the public and external stakeholders may lose confidence in the service.	Dawber, Karen	20	JANUARY 2021 - RISK REDUCED TO LIKELIHOOD OF 2 - WHILST REMAINS CQC INADEQUATE FOR WELL LED SUGGEST LEAVE ON SRR. ALL MITIGATION IN PLACE AND RUNNING WELL	31/03/2021	Hollins, Sara	8	12

STRATEGIC RISKS THAT HAVE BEEN REMOVED/CLOSED										
ID	Date of entry	Care Group/ Corporate Office	Description	Risk lead	Rating (initial)	Summary of mitigation	Target date for mitigation completion	Action plan lead	Current Rating	Residual Rating
			none to report during this period							

STRATEGIC RISKS THAT HAVE PASSED THEIR REVIEW DATE										
ID	Date of entry	Care Group/ Corporate Office	Description	Risk lead	Rating (initial)	Summary of mitigation	Target date for mitigation completion	Action plan lead	Current Rating	Review Date
			none to report during this period							